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Acknowledgments

Introduction

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Overview of the Campaign for Middle School Success

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2. New York City's Middle School Data
Academic Performance and Student Engagement.

Graph 1.

Graph 4.

NYCDOE Learning Environment Survey 2007.

€ **We Need a Comprehensive Approach.**

Key Element #1: High Expectations and Rigorous Opportunities for All Students

Description:

KEY COMPONENTS

QUESTIONS AND CONSIDERATIONS

Pre-transition Outreach to Feeder Schools

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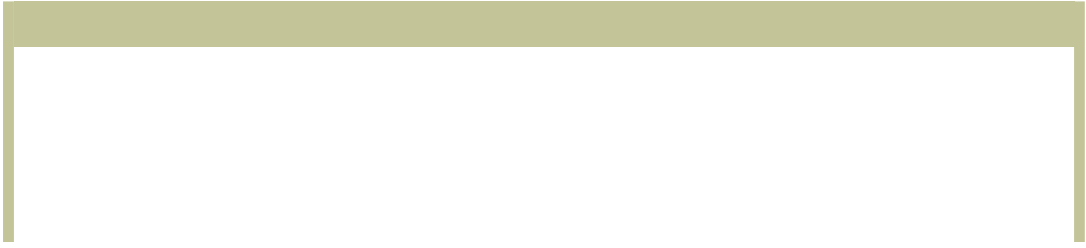
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Eighth Grade Portfolio of Supports

Professional Development Support for



Key Element #2: Effective Management of Human Capital

Description:

Rationale:

KEY COMPONENTS

Lead Teachers

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Retention

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Key Element #3: Adolescent Development Supports

Description:

Rationale:

Cross-Functional Team

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<p>High-Quality Pool of Mentors</p> <p>FR</p> <p>FR</p>	<p>£</p> <p>£</p> <p>£</p>
<p>Matching of Students and Mentors</p> <p>FR</p> <p>FR</p> <p>FR</p>	<p>£</p> <p>£</p> <p>£</p>
<p>Sustainable Relationships</p> <p>FR</p> <p>FR</p> <p>FR</p> <p>FR</p>	<p>£</p> <p>£</p> <p>£</p>

Advisories

KEY COMPONENTS	QUESTIONS AND CONSIDERATIONS
Staff and Capacity £	£ £
Talent, Interest, Theme £	£ £
Scheduling £	£ £

Responsibility and Accountability

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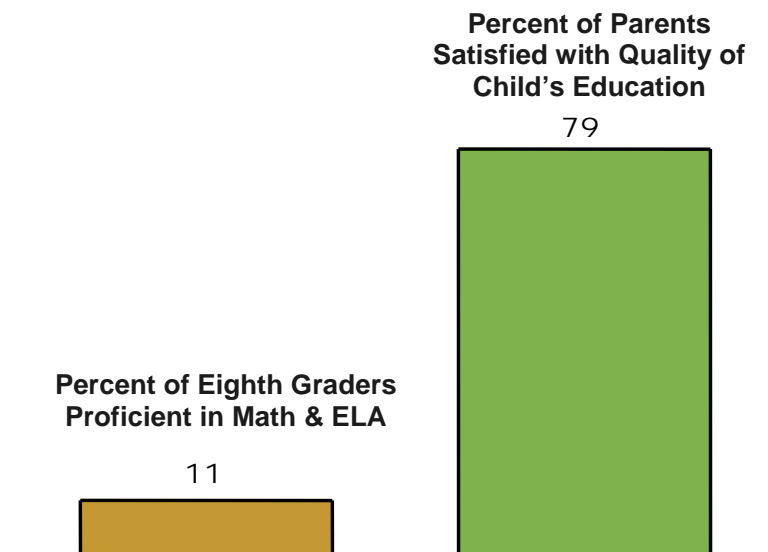
Key Element #4: Integrated Family and Community Engagement

Description:

Rationale:

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Graph 6.



Even in schools where few students are proficient, most parents are satisfied with the quality of their child's education.

Source: 2006-07 NYCDOE Learning Environment Survey

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Promising Practices:

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Strategic Use of Middle School Parent Coordinators

*Raising Black Children: Two Leading Psychiatrists Confront the Educational, Social
and Emotional Problems Facing Black Children*

Journal of Youth and Adolescence

KEY COMPONENTS

QUESTIONS AND CONSIDERATIONS

Participation in School-based Decision Making €

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Welcoming Environment for Parents

<p>Parent and Community Professional Development Opportunities, Workshops and Classes</p> <p>PE</p> <p>PE</p> <p>PE</p>	<p>PE</p> <p>PE</p>
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Additional Resources:

Key Element #5: Supportive School Structure and Organization

Description:

Rationale:

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Small Learning Communities

**Dedicated Teaching, Learning, and Support
Teams**

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**Rigorous Curriculum and Instruction for All
Students, Centered on a Unifying Focus**

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Profiles of Successful Middle Schools in NYC

€ *Data-driven instruction:*

€ *Integrated use of technology:*

€ *Emphasis on reading:*

Effective Management of Human Capital

€ *Structured professional collaboration:*

prior

€ *Extended Learning Time:*

Effective Management of Human Capital

€ *Teacher Recruitment:*

€ *Supporting student transitions:*

€ *Ongoing assessment of student needs*

€ *Coherent curricular approach:*

Aligned Parental and Community Engagement

€ *Making families feel welcome:*

€ *Frequent family-school communication:*

Supportive School Structure and Organization

€ *Flexible scheduling:*

Partners in the Development of the